

THE UPSTATE WORKFORCE AREA SC WORKS SYSTEM
MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

The parties included in this MOU are the Upstate Workforce Board (LWB), Chief Elected Officials (CEO), the Upstate SC Works Operator (OSO) and the required partners identified in the Act and other optional partners (hereinafter referred to as "Parties"). The partners' respective programs are identified on the signature pages of this agreement.

The CEO is responsible for appointing LWB members, designating the local grant recipient and, in partnership with the LWB, providing oversight of the local workforce delivery system.

The LWB is responsible for developing this MOU with the SC Works partners; competitively procuring SC Works operators; strategic planning; and local policy development and oversight.

The OSO's function is to manage the SC Works system and coordinate the delivery of workforce services delivered through the system.

The SC Works system will bring together a series of partner programs and entities responsible for workforce development, education, and other human resources programs to collaborate in the creation of a seamless customer-focused service delivery network that enhances access to the programs' services.

The Workforce Innovation and Opportunity Act (WIOA) identifies the following entities as required partners in the workforce system:

1. Adult, Dislocated Worker, and Youth Programs
2. Adult Education and Family Literacy Act Programs
3. Wagner-Peyser Employment Services Programs
4. Rehabilitation Programs for Individuals with Disabilities
5. Post-Secondary Education Programs (Perkins)
6. Community Services Block Grant Employment and Training Activities
7. Native American Programs
8. HUD Employment and Training Activities (none in our workforce region)
9. Job Corps Programs
10. Veterans Employment and Training Programs
11. Migrant and Seasonal Farmworker Programs
12. Senior Community Service Employment Programs
13. Trade Adjustment Assistance Programs
14. Unemployment Compensation Programs
15. YouthBuild Programs (none in our workforce region)
16. Temporary Assistance for Needy Families (TANF) Programs
17. Second Chance Programs- Goodwill GoodStart

With approval of the Local Board and chief elected officials, WIOA also allows other partners to be a part of the workforce system, including local employers and community-based, faith-based, and/or non-profit organizations, as well as employment, education, and training programs provided by public libraries or in

the private sector. Optional partner outreach is strongly encouraged as these partnerships are necessary to provide job seekers with the high-quality career, education, and supportive services needed to place them with businesses seeking skilled workers. Optional partners must meet the same conditions as required Parties.

Each Partner agrees to:

- (a) Provide access to its programs or activities through the SC Works delivery system;
- (b) Use a portion of funds made available to the partner's program, to the extent consistent with the Federal law authorizing the partner's program and with the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards in 2 CFR Part 200 and as supplemented by specific Federal Agency Parts and CFRs, to:
 - (1) Provide applicable career services; and
 - (2) Work collaboratively with the State and Local Board to establish and maintain the SC Works delivery system. This includes jointly funding the one-stop infrastructure costs through partner contributions that are based upon:
 - (i) A reasonable cost allocation methodology by which infrastructure costs are charged to each partner in proportion to use and relative benefits received; and
 - (ii) Federal cost principles;
- (c) Enter into an MOU with the Local Board relating to the operation of the SC Works system; and
- (d) Participate in the operation of the SC Works system consistent with the terms of the MOU, requirements of authorizing laws, the Federal cost principles, and all other applicable legal requirements.

The development and implementation of this System will require mutual trust and teamwork between the Parties all working together to accomplish shared goals and in keeping with the main purposes and priorities of WIOA.

Purposes:

- Increasing access to and opportunities for the employment, education, training, and support services that individuals need, particularly those with barriers to employment;
- Supporting the alignment of workforce, education, and economic development systems;
- Improving the quality and labor market relevance of a demand-driven workforce that meets the needs of businesses and job seekers;
- Promoting improvement in the structure and delivery of services; and
- Providing workforce development activities that increase opportunities of participants and that increase post-secondary credential attainment and as a result, improve the quality of the workforce, reduce welfare dependency, increase economic self-sufficiency, meet skill requirements of employers, and enhance productivity and competitiveness of the nation.

The Parties agree to:

- Actively participate in the strategic planning process for the local SC Works system;
- Serve on the Business Services team and participate in industry or sector partnerships, as applicable;
- Participate in SC Works Partner meetings, as appropriate;
- Coordinate and integrate activities so that individuals seeking assistance will have access to information and services that lead to positive employment outcomes; and
- At a minimum, provide electronic access to programs, activities and services:

- Services provided through electronic means will supplement and not supplant those provided through the physical SC Works delivery system. The term “electronic” includes Web sites, social media, internet chat features, and telephone.

Services

SC Works centers provide services to customers based on individual needs, including the seamless delivery of multiple services to each customer. There is no required sequence of services. From the services listed in *Attachment A, WIOA Required Services*, an “X” indicates which services are directly provided by each partner program. *Attachment B, Upstate SC Works Partner List*, includes all local area Parties participating in the agreement and their service location(s) and program(s) they represent.

Career Services

Career services will be provided by all Parties in the SC Works Centers. Career Services include but are not limited to:

- **Initial Assessment:** Begins with intake and focuses on determining a customer’s job readiness level, including workforce skills and access to appropriate services.
- **Job Counseling:** Either individually or in group sessions that helps the jobseeker make the best use of the information and services available.
- **Job Referral:** Services that are tailored to the needs of specific employers and jobseekers. Both workers and employers may also choose to post job announcements and resumes on an electronic system that is open to all.
- **Employer Services:** Access to labor market information; recruitment, screening, and referral of qualified applicants; access to economic development information and resources; posting job vacancies; offering customized job training options; connecting firms to SC Works information; technical assistance on assessment, recruitment, and human resource strategies; advocating for targeted employers in key economic sectors; and assistance with major layoffs and plant closures.
- **Labor Market Information:** Current and projected occupational supply and demand information, current occupational wage information; occupational skill standards; nonproprietary information on employers; and information on education and training program outcomes, including completion rates, placement rates, and wage rates of graduates.
- **Information and Referral:** Access to information regarding services needed by jobseekers, such as income assistance, housing, food, or medical care. Referrals to off-site services within the system will be made electronically in accordance with this agreement.
- **Training Related Information:** Access to and information about vocational exploration, basic skills and literacy training, job search skills, self-employment/entrepreneurial training, training leading to the award of skills certificates, work-based learning, two-year or four-year degree programs and state-approved apprenticeship programs.
- **Unemployment Insurance Information:** Phone accessibility to file for unemployment insurance benefits. Internet Claims filing can be done via the internet. Partner staff will provide meaningful assistance to individuals filing an initial claim.
- **Eligibility Determination:** Access to information regarding employment and training services needed by job seekers and eligibility for federal and state funded programs.
- **Outreach/Orientation/Intake:** Promoting local workforce services and activities to provide individuals with the information necessary to register for programs.
- **Performance Information on Local SC Works Centers:** How the local area is performing on the local performance measures and any additional performance information with respect to the SC Works delivery system in the local area.
- **Follow-up Services:** Including retention services and counseling regarding the workplace.

Unemployment Insurance (UI) Services

WIOA requires that a collaborative process exist among workforce Parties and UI programs. DEW is a recipient of Reemployment Services and Eligibility Assessment (RESEA) grants that provide selected UI claimants reemployment services deemed necessary and beneficial in returning these individuals to gainful employment as quickly as possible. Claimants selected to participate in the RESEA program can receive up to three one-on-one reemployment assessments during their benefit year to help them return to work faster. RESEA staff advises claimants on the wide variety of reemployment services available to them and refers claimants to the services appropriate for their individual needs, including other SC Works partner programs. DEW staff agrees to provide claimants of UI programs information and assistance with filing claims and connecting with reemployment services. UI will share in the cost of the workforce system through the presence of RESEA staff in all comprehensive SC Works centers. DEW will make available UI-related training resources to assist all frontline SC Works staff in providing meaningful assistance with filing UI claims and correctly answering common claimant questions with ease and consistency.

The Workforce Information Portal (WIP) provides a secure method for partner staff to obtain the necessary UI data that is used to determine an individual's potential eligibility for training and employment services programs under WIOA. The WIP also allows all staff to communicate potential UI fraud and availability issues to UI personnel in an efficient and streamlined manner. Sharing such information with UI staff helps to accelerate the claimants' return to suitable employment and ensure their continued eligibility to receive UI benefits. The Parties agree to communicate potential eligibility issues to UI staff through the WIP as appropriate.

Staff members who are authorized to use the WIP have limited access to confidential information in DEW's records that pertain to the administration of UI benefits, including wage reports and/or Personally Identifiable Information (PII). See 20 C.F.R. Part 603.2. These individuals maintain signed Confidentiality Agreements with DEW as required by federal and state law. The Parties agree to communicate changes in staff with access to the WIP and ensure that active users have a signed Confidentiality Agreement with DEW, **Attachment F** to this MOU.

Accessibility

The Parties agree SC Works centers must comply with applicable physical accessibility requirements, as set forth in 29 CFR part 38, and the Americans with Disabilities Act of 1990 (ADA), as amended, to provide services to meet the needs of workers, youth, and individuals with barriers to employment, including individuals with disabilities. Access to services includes: access to technology and materials that are available through the SC Works delivery system; providing reasonable accommodations for individuals with disabilities; making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities; administering programs in the most integrated setting appropriate; communicating with persons with disabilities as effectively as with others; and the use of appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. All SC Works centers must be physically and programmatically accessible to individuals with disabilities.

Certification

The Parties agree to cooperate and participate in the achievement of Certification of the local SC Works System. Local Boards will use the State issued certification standards to assess and certify SC Works centers. The criteria will evaluate the SC Works centers and SC Works delivery system for effectiveness, including customer satisfaction, physical and programmatic accessibility, and continuous improvement. Evaluations of effectiveness will include how well the SC Works center integrates available services for participants and businesses, meets the workforce development needs of participants and local employers, operates in a cost efficient manner, coordinates services among the SC Works partner programs, and

provides maximum access to partner program services even outside regular business hours. These evaluations will include criteria evaluating how well the centers and delivery systems take actions to comply with the disability-related regulations implementing WIOA. All Parties must work together to establish processes and services to achieve and maintain the required certification.

Center Management

The Center Manager is responsible for the day-to-day operation of the identified facilities. The Center Manager will coordinate with Parties to ensure staff is scheduled appropriately within the Center, respond to questions of an operational nature, manage the facilities, coordinate the Sharing of Resources, and will be the primary point of contact for SC Works Certification Standards and other related issues.

The Operator agrees that partner staff will have access to their assigned work areas during standard business hours during the work week and during extended work hours, including weekend hours if necessary, as special projects, information technology maintenance, extraordinary circumstances or workload may require.

Eligibility

Each Partner shall be independently responsible for determining eligibility for their respective programs.

Staff Management

- a. Each partner shall be responsible for providing the direct supervision and control of its staff in such matters as selection and hiring decisions, personnel planning and evaluation, salary and benefits and other matters directly pertaining to an employer-employee relationship. Each Partner will facilitate cross training opportunities and cooperative staffing arrangements within the Centers, as appropriate.
- b. Regardless of role or position, all staff within the SC Works system is expected to behave in a manner that maintains a civil workplace environment, free of harassment and intimidation. Management bears a responsibility to ensure that respectful behaviors are exhibited at all times and to address those which are not in accordance with ***Attachment D, SC Works Civility Policy***.

Dispute Resolution

All SC Works system staff and management have a responsibility to act in good faith towards maintaining a culture of inclusion, dignity, and understanding for all stakeholders in the workforce system. Disputes should be addressed using approaches that facilitate clear communication and respectful interactions that lead to mutually acceptable solutions. For disputes that cannot be resolved informally, the following mediation/resolution process shall be followed.

1. Should informal efforts fail, the authorized signatory official of the WIOA local grant recipient, or designee, and the executive director(s) of the partner(s), or designee(s), shall meet to mediate and resolve the situation.
2. Should these efforts fail, the situation shall be referred to the chair of the Local Workforce Development Board who shall designate an ad hoc committee to mediate with the parties involved to resolve the situation.
3. Should local efforts fail, and/or situations reoccur, either party may send a written request to the State Workforce Development Board (SWDB) regarding mediation.
4. The Chair will designate the Executive Committee or an ad hoc committee of at least five SWDB members to mediate with the parties involved and attempt to resolve the dispute.
5. The SWDB will hear the dispute and provide a recommendation within 60 days.
6. The parties will be notified in writing of the SWDB recommendation within 20 days.

Modification and Assignment

This MOU may be modified at any time by written mutual agreement of the parties involved. Oral modifications shall have no effect. Assignment of responsibilities under this MOU by any of the parties shall be effective upon written notice to the other parties. If any provision of this agreement is found to be unenforceable for any reason, all remaining provisions shall remain in full force and effect.

Termination

Withdrawal from the agreement requires ninety (90) calendar days written notice to the local Board who is then responsible for notifying all other Parties in the agreement. In accordance with WIOA, required Parties are not permitted to withdraw from the agreement. Furthermore, upon the withdrawal of any non-required partner, the future costs associated with this agreement shall be reallocated among the remaining Parties, and this agreement shall be modified in writing, accordingly.

Oversight

The Upstate Workforce Board will set the vision and goals for the workforce system and will assist Parties in continuously improving the system. The Parties will be responsible for cooperating with the SC Works Operator in coordinating delivery of services in the SC Works system. Parties will share joint responsibility for providing leadership in the design and delivery of shared processes or services offered by the Parties. The Local Board and the State Administrative Entity will evaluate SC Works operations and system performance to recommend new policies and changes to current policy for the operation of the SC Works system.

SC Works Partner Meetings

The Parties will meet no less than once quarterly to develop, implement and refine processes and documentation to achieve and maintain SC Works certification; to discuss operational and customer service issues; to address other matters necessary for the success of the SC Works system. Standing and ad hoc committees may be formed to address on-going and special issues and to maximize the participation in the operation and certification of the SC Works centers.

System Integration and Referral

The Parties will promote system integration to the maximum extent feasible through the cross training of staff, use of common and/or linked information systems and participation in a continuous improvement process designed to improve processes and increase outcomes and customer satisfaction. A key responsibility of each partner is effective referral of customers to the appropriate partner for services. This shall be done in a manner that reduces duplication, promotes a "no wrong door" policy, and ensures tracking of referrals to build accountability. Please see **Attachment C** for referral process and forms.

Confidentiality

- a. All Parties expressly agree to abide by all applicable Federal, State, and local laws and regulations regarding confidential information, including PII from educational records and unemployment insurance information, such as but not limited to 20 CFR Part 603, 45 CFR Section 205.50, 20 USC 1232g and 34 CFR 361.38, as well as any State and local laws. Each Party will ensure that the collection and use of any information, systems, or records that contain PII and other personal or confidential information will be limited to purposes that support the programs and activities described in this MOU and will comply with applicable laws.
- b. Each Party will ensure that access to software systems and files under its control that contain PII or other personal or confidential information will be limited to authorized staff members who are assigned responsibilities in support of the services and activities described herein and will comply

with applicable laws, including ensuring that Confidentiality Agreements with DEW are executed and maintained by active system users. Each Party expressly agrees to take measures to provide that no PII or other personal or confidential information is accessible by unauthorized individuals.

- c. Customer information, on employers and job seekers, will be shared in accordance with separate partner confidentiality agreements. Parties agree that confidentiality of customer information will be maintained at all times. Parties agree to safeguard and protect confidential and personally identifying information pursuant to applicable Federal and State law, and 2 CFR 200.79. Parties with access to unemployment insurance information from the S.C. Department of Employment and Workforce must maintain these records pursuant to S.C. Code Ann. §§ 41-29-150 through 170, 20 CFR Part 603, and IRS Publication 1075, which require that certain S.C. Department of Employment and Workforce data be kept confidential. These requirements survive the duration of this agreement.
- d. With respect to the use and disclosure of FERPA-protected customer education records and the PII contained therein, any such data sharing agreement must comply with all of the requirements set forth in 20 U.S.C. 1232g and 34 CFR Part 99.
- e. With respect to the use and disclosure of personal information contained in VR records, any such data sharing agreement must comply with all of the requirements set forth in 34 CFR 361.38.

Grants Management

Each Partner will be responsible for managing funds and activities under their control. Grant administration, including grant management, fiscal activities, evaluation/reporting, and overall coordination activities will be the responsibility of individual Parties.

Compliance

Each Partner shall be responsible for ensuring that its activities are in compliance with their respective authorizing legislation and all regulations, policies and procedures set forth by the Federal or state government.

Liability Insurance

Each partner ensures that it will secure and maintain general tort liability insurance through an authorized carrier in at least the amount in South Carolina Code 15-78-120 of the South Carolina Tort Claims Act. Any liability of the Partner or any claims, damages, losses or cost arising out of or related acts performed by the Parties, or their agents, under this agreement shall be governed by the South Carolina Tort Claims Act 15-78-10, et seq. Each party hereto shall be liable for its own acts and omissions, and the acts and omissions of its employees, agents and officers, and nothing herein shall impute or transfer liability to the LWB or any other party.

Severability

If any provision of this document is held invalid, the remainder shall not be affected thereby and shall remain in force. Similarly, should any Party withdraw, modify, assign or terminate its participation in this MOU, it shall remain binding and in full force and effect with respect to other remaining parties.

Assurances and Certifications:

1. The Parties will ensure that no person shall be discriminated against in consideration for or receipt of employment and training services or staff position on the basis of race, color, religion, sex (including pregnancy, childbirth, and related medical conditions, sex stereotyping, transgender

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status, and gender identity), national origin (including limited English proficiency), age, disability, or political affiliation or belief. Each participant shall have recourse through the appropriate complaint procedure.

2. The Parties will strictly adhere to all Federal, State, and Local laws that pertain to Employment and Training, including Minor Labor and Civil Rights Laws.
3. It is expressly understood and agreed by the Parties that employees performing work within the SC Works system remain at all times employees of their respective agencies.
4. No funds utilized in conducting activities under this agreement shall be used to promote religious or anti-religious activities, or used for lobbying activities in violation of 18 U.S.C. 1913, or used for political activities in violation of 5 U.S.C. 1501 to 1508.
5. Each member of the Parties assures that it is an equal opportunity employer and is aware of and shall comply with Equal Opportunity (EO) provisions as mandated by state and Federal statutes and regulations.
6. The Parties will not expose employees or customers to surroundings or working conditions which are unsanitary, hazardous, or dangerous. SC Works centers will be operated in accordance with reasonable safety practices.
7. The Parties will each comply with provisions of 41 U.S.C. §702 in providing a drug-free workplace.

INFRASTRUCTURE FUNDING AGREEMENT (IFA)

The Infrastructure Funding Agreement (IFA) and budget establishes a plan to fund the services and operating costs of the Upstate LWA. The Parties to this MOU agree that joint funding is an essential foundation for an integrated service delivery system and necessary to maintain the Upstate LWA's high-standard SC Works network. Cost allocation among Parties shall meet WIOA regulations, Federal Uniform Guidance, including the partner program's authorizing law and implementing regulations, and state rules, policies and guidelines. The SC Works system is a work in progress and its costs and the Parties' resource contributions are based on projections only and may need to be adjusted from time to time to most accurately reflect actual costs and contributions. The IFA is a component of the MOU and will be negotiated and modified annually.

The Upstate LWA has the following SC Works Centers that are designed to provide a full range of assistance to job seekers and businesses:

Spartanburg SC Works Center (Comprehensive)	
Center Manager Name, Title: Deivis Henao, Comprehensive Center Manager	Phone: 864-764-1966
Address: 220 E. Kennedy St., Spartanburg, SC 29302	Email Address: dhenao@scworksgreaterupstate.com
Operating Hours: 8:30am-5:00pm Monday-Friday	Website: www.scworksgreaterupstate.com

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Cherokee SC Works Center (Satellite)	
Center Manager Name, Title: Deivis Henao, Center Manager	Phone: 864-342-7207
Address: 111-C Tiffany Park Circle Gaffney, SC 29341	Email Address: dhenao@scworksgreaterupstate.com
Operating Hours: 8:30am-1:00pm and 2:00-5:00 p.m. Monday-Friday Closed for lunch: 1:00 p.m.- 2:00 p.m.	Website: www.scworksgreaterupstate.com
Union SC Works Center (Satellite)	
Center Manager Name, Title: Deivis Henao Center Manager	Phone: 864-902-1147
Address: 300 E South St, Union, SC 29379	Email Address: dhenao@scworksgreaterupstate.com
Operating Hours: Monday- Thursday 8:30 a.m.- 5:00 p.m.; Friday 9:00 a.m. – 3:00 p.m.	Website: www.scworksgreaterupstate.com

Each partner agrees to provide the resources necessary to fund their proportionate share of the costs as contained in **Attachment E, Shared Operating Budget**. The IFA should include, but is not limited to the following infrastructure cost items:

- Lease/Rent
- Utilities
- Landscaping
- Janitorial and cleaning maintenance
- Building maintenance and repairs
- HVAC maintenance
- Equipment rental expenses
- Public access IT-related services
- Security System
- Pest Control
- Supplies (public access and common spaces only)

The Parties may also share other costs that support the operations of the centers, as well as the costs of shared services that are authorized for and may be commonly provided through the SC Works partner programs to any individual, such as initial intake, assessment of needs, identification of appropriate services to meet such needs, evaluation of basic skills, referrals to other partners, and business services. The Parties have agreed to cost share in the following additional shared services and estimated costs as listed below and in the attached Shared Operating Budget. Final costs for all agreed upon additional shared services will be presented and approved by the Parties prior to actual purchase or procurement of services. Failure to do so may result in disputed charges and a refusal to submit payment.

Additional Shared Services Information- The Upstate Workforce Board and all partners recognized the need to staff the SC Works Spartanburg front lobby with an individual that provides quality and consistency to the customers accessing SC Works services. During PY19, a Director of First Impressions was hired. The cost was shared based on FTE (methodology approved by all partners). The same position and cost sharing methodology is proposed for PY20.

Infrastructure and other agreed upon additional shared operating and/or services costs will be shared in accordance with this agreement, including the partners identified in **Attachment E: Shared Operating Budget**. Changes to the list of financially contributing partners included in the budget will result in changes to the allocations for the remaining partners. Changes to the partners included in the budget must be submitted to all Parties of this agreement in the form of a written addendum and revised budget to ensure fiduciary responsibility only if the amount increases. Failure to adhere to this standard may result in disputed proportionate share amounts and failure to remit payment amounts above that which are included in the original agreement.

Prior to committing to a contractual and/or financial obligation of any kind that would involve payment from a financially contributing partner, the Parties must consult with and obtain approval from the contributing partner(s). Each entity has its own procurement process and is responsible for ensuring that quotes for services are solicited and evaluated according to the appropriate procurement process. Failure by any party (County, Operator or Partner) to adhere to this standard may result in disputed charges and a refusal to remit payment. Additionally, the Upstate LWB/fiscal agent may not enter into a lease agreement to move offices that include partner staff without consulting with the Parties contributing to infrastructure funding prior to the execution of a lease agreement. Once the Parties have agreed in writing to their estimated/projected portion of the facility costs and that the space will work for their program services, an addendum to this agreement reflecting the move and any related changes must be executed **prior to the move**. Routine costs incurred during the month of the relocation will be prorated by all Parties.

Facility Costs - Facility costs are defined as those actual costs related to the facility use, maintenance and operation of the SC Works centers. These costs include payment of utilities, lease/rent, and security. Facility costs shall be borne by those Partners who deliver services through the SC Works Centers in the Upstate region.

Maintenance Costs - Maintenance costs include the following unless otherwise noted: landscaping, janitorial/cleaning maintenance (ie: carpet cleaning), routine building maintenance and repairs, including HVAC maintenance, and pest control.

- a. Contractors, particularly those involved in, but not limited to, building repairs or improvements, should be mutually agreed upon by all financially contributing partners. Each entity has its own procurement process and is responsible for ensuring that quotes for service are solicited and evaluated according to the appropriate procurement process. Once a need has been determined, the Facility Host designee is responsible for advising the non-Host partner(s) of the need, securing contractor quotes and submitting this detail for review to pertinent parties. Contractor selection must be agreed upon by all parties prior to the execution of work.
- b. Facility hosts with capital improvement needs of any nature must address those needs independent of this agreement and budget. Such repairs could be unresolved ADA modifications, roof repairs, HVAC replacement, etc. Capital improvement shall be the sole financial responsibility of the facility host. However, maintenance and repairs occurring from daily operations will be shared proportionately utilizing the agreed upon cost sharing methodology.

Supplies - Supply costs are those related to individual staff in performing their respective job duties and those related to the supply of items needed for public access (i.e. resource room) and common/shared spaces (i.e. restrooms) in each Center. Parties will purchase all staff supplies needed, including business cards, for their staff through the appropriate partner manager. The only shared supply costs will be those specifically related to public access and common/shared spaces as purchased by the Operator. These costs

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should be reconciled and invoiced to Parties quarterly and will be shared proportionately across all programs located in the Center in accordance with this agreement.

Equipment Costs - Equipment costs are those related to the use of rented equipment, such as Xerox machines, etc. (including paper and ink for the machine). Partner staff will be responsible for providing the necessary equipment for their staff and will share in the cost of public access equipment only, as provided by the LWB and/or Operator, and used only by Center customers. These costs should be reconciled and invoiced to Parties quarterly and will be shared proportionately across all programs located in the Center in accordance with this agreement.

Center/Location	Number and Type of Public Access Equipment <i>(not including PCs)</i>
Spartanburg SC Works Center	1 Printer, 1 Fax Machine & 1 Copier/Printer, 1 Telephone
Cherokee SC Works Center	1 Copier/Printer/Fax, 1 Telephone
Union SC Works Center	1 Copier, 1 Printer, 1 Fax Machine 1 Telephone

Access to equipment - Partner staff shall be granted access to all partner equipment in all SC Works facilities, including network closets. The partners agree that all Parties will be granted access to any other properties to verify ownership through the state property system. If equipment is found on the state property inventory list, the Parties agree to return the equipment for off-boarding, transfer, and return to ensure proper handling as required by IRS regulations property ownership and resolution of any depreciated value of the equipment.

Public Access Computers – The Parties agree to share in the cost of public access PCs (i.e. necessary and reasonable in-scope costs of resource rooms and **shared** computer labs). The public access IT costs should be reconciled and invoiced to Parties quarterly and will be shared proportionately across all programs in accordance with this agreement. As part of reconciling IT costs, the Parties will be provided a copy of all current IT service provider contracts and/or work orders and any forthcoming modifications.

<i>Upstate SC Works Center</i>	Public Access PCs	Training Lab PCs	PCs used by Staff	*Total PCs
Total Number of PCs	40	28	0	68
Spartanburg	20	20	0	40
Union	13	3	0	16
Cherokee	8	4	0	12

A per machine charge will be assessed. See budget for details. The cost includes the following: Deep Freeze Anti-Virus Software (Annual License) and cost of possible maintenance service on the machines by an outside contractor.

Shared Network Access - In a facility where partner staff presence is minimal, the Parties may request the County/Operator on behalf of the LWB provide IT services for their staff or through a VPN tunnel. A VPN tunnel allows for a "shared" internet connection to be divided into separately managed connections. This method maintains administrative control of partner connections and equipment without interfering with the County and/or the Operator's own network management. Any requests for shared services or access of this type will be negotiated between the applicable entity's IT service provider and the partner. Once

agreement has been reached and/or a VPN connection is established and in use by partner staff, any changes in IT services affecting such connection are prohibited without prior notification to the affected partner.

Telephone – When partners provide and maintain telephones (either VoIP or analog) for their staff, phone costs are not shared. In offices where a partner's presence is minimal, or where the County and/or the Operator is providing phone service, the County and/or the Operator may bill a partner for their proportionate share of monthly billing by the telephone service provider. In cases where a telephone cannot be provided or supported by either party, partners may choose to provide or request alternate communication methods as needed on a case by case basis.

Cost Allocation and Proportionate Share - WIOA and its related regulations and guidance establish, as a starting point, the expectation that partners will share proportionately in the infrastructure and shared services cost of the SC Works system. Therefore, the Parties agree that costs will be shared based on the Square Footage (SF) model. Shared costs will be allocated on the basis of the number of square feet occupied by a partner's staff assigned to work in a facility (enjoying the benefits of being in the building) on a weekly basis and counted proportionately as defined below:

- Sole Space – Allocated to one partner 100% of the time;
- Common space – Hallways, restrooms, breakroom, resource room and computer labs (including applicable IT charges for public access PCs only), meeting rooms, etc. Common space allocation is determined by the percentage of sole space occupied by partner compared to the total square footage of the facility. See **Attachment E, Shared Operating Budget**; and
- **Rotating Part-time Partners** – When multiple partners are sharing the same designated work space/SF on a rotating schedule, the cost for that work space is shared based on the percentage of time that space is used by each partner sharing the space. This ensures the square footage is included in the total allocation only once and that those partners who are not co-located on a full-time basis are sharing costs proportionately based on use and relative benefits received. See **Attachment E, Shared Operating Budget**.

The square footage rate outlined in Attachment E includes rent, utilities, maintenance, janitorial services, landscaping services, pest control, security system, equipment costs and IT services (access to a computer network, internet, and phones), including the public access PC costs. Actual costs must be reconciled at least once annually and any additional charge or credit must be invoiced to the Parties along with supporting documentation reflecting actual expenditures. All remaining costs items that incur charges where the amount will vary, such as common area supply costs, will be invoiced separately and shared proportionately using the percentage of total square footage occupied as outlined in Attachment E, Shared Operating Budget. Any agreed upon additional shared services costs will also be invoiced separately and shared proportionately using the percentage of total square footage occupied as outlined in Attachment E. Square footage space allocation documentation for proportionate shares must be submitted to the Parties with invoices reflecting actual expenses for payment. Permanent adjustments to space allocation for the duration of the PY will require the space allocation and effective date to be revised and submitted to all Parties.

- a. Any deviations or adjustments made to the proportionate share formulas will be presented in writing and agreed to by all Parties in the form of an addendum to the original agreement.

Reconciliation of Shared Costs -

Reconciliation of Shared Costs:

In turn, Spartanburg County, in coordination with the Operator, shall be responsible for reconciling and invoicing respective Partners for costs under this agreement as it relates to the **Cherokee, Spartanburg and Union** SC Works Center(s). The county, in coordination with the SC Works center Operator, is responsible for reconciling and invoicing facility costs. All invoices should be submitted to the Partners, with invoices and supporting documentation, reflecting the actual quarterly expenses paid during the quarter, within 45 days after the quarter ends. Special reporting requirements may be instituted for the 4th quarter for the period ending June 30th, to ensure payment occurs within the correct fiscal year. Partners should remit payments to the county within 45 days following the date the invoice is emailed to the Partner. Any failure to submit payments by the deadlines set forth in this agreement will be subject to the dispute resolution process outlined above. If any partner disputes any costs, they have 30 days from the receipt of the reconciliation to submit a dispute.

All invoices presented hereunder will be supported by a standard Excel worksheet summarization of the charges detailing, for each invoice containing shared costs, the vendor name, the month of service covered, the total invoice amount, the shared cost portion of the invoice, and each Partner's allocated portion of those shared costs. The Partners will mutually agree on the worksheet to be used for this purpose, and the final agreed-upon worksheet will be provided to DEW. The worksheets will be submitted to the Partners in Excel file format and will be accompanied by PDF copies of all vendor invoices or other documentation supporting charges listed in the worksheet. No cost-sharing invoices will be processed for payment unless they are supported by the agreed worksheet transmitted in Excel file format, and no charges will be paid unless supported by a PDF of a vendor invoice or other documentation deemed sufficient by the Partner invoiced

Duration

This MOU, including the IFA, shall be reviewed and renewed annually to ensure transparency and continuous improvements to the delivery of services and to reflect any changes in the signatory official of the Board, SC Works partners, and chief elected officials. The fiscal year shall be duly recognized as July 1 through June 30.

Loss of Funds

Infrastructure costs and any additional shared operating and/or services costs are contingent upon receipt of those funds by the partners. Any Parties may withdraw from this agreement in the event funding for the mandatory program is eliminated or the Parties are no longer responsible for the program. Such withdrawal shall be effective upon written notification to the partners of the lack of funding.

Agreement Management

The Agreement Manager responsible for oversight and review of shared costs, as well as the monitoring of the allocation methodology and funding information for each partner is:

Partner Entity: ResCare Inc.	Partner Entity: ACHIEVE	Partner Entity: Goodwill Goodstart
Name & Title: Douglas Stephenson Project Director	Name & Title: Helen Merriweather Director	Name & Title: Tiffany Foster, Mission Manager
Mailing Address: 220 East Kennedy Street Spartanburg, SC 29302	Mailing Address: Achieve 800 University Way Spartanburg, SC 29303	Mailing Address: 115 Haywood Road Greenville, SC 29607

Revised Square Footage Methodology MOU Template

Phone: 864-764-1976	Phone: 864-764-1971	Phone: 864-303-9776
Email: douglas.stephenson@rescare.com	Email: hmerriweather@uscupstate.edu	Email: tfoster@goodwillsc.org

Partner Entity: Spartanburg County Adult Education	Partner Entity: South Carolina Department of Employment and Workforce	Partner Entity: South Carolina Vocational Rehabilitation
Name & Title: Erin Black, Director	Name & Title: Abby Linden, WED Manager – Policy and Procedures	Name & Title: Jacob Chorey, Director of Planning & Program Evaluation
Mailing Address: 1475 Skylyn Drive Spartanburg, SC 29307	Mailing Address: 1550 Gadsden St. Columbia, SC 29201	Mailing Address: 1410 Boston Ave. West Columbia, SC 29170
Phone: 864-594-4428	Phone: 803-737-3198	Phone: 803-896-7047
Email: ECBlack@spart7.org	Email: alinden@dew.sc.gov	Email: jchorey@scvrd.net

Partner Entity: South Carolina Commission for the Blind	Partner Entity: Spartanburg Community College	Partner Entity: Piedmont Community Action
Name & Title: Karma Marshall, Interim Director of Consumer Services	Name & Title: Ray Switzer, Vice President for Business Affairs	Name & Title: Cynthia Lounds, Executive Director
Mailing Address: 620 N. Main St. Greenville, SC 29601	Mailing Address: PO Box 4386 Spartanburg, SC 29305	Mailing Address: 300 S. Daniel Morgan Ave. Spartanburg, SC 29306
Phone: 864-241-1111	Phone: 864-592-4340	Phone: 864-327-4546
Email: karma.marshall@sccb.sc.gov	Email: switzerr@sccsc.edu	Email: clounds@pcasp.org

Partner Entity: South Carolina Indian Development Council	Partner Entity: Adult Learning Center, Inc.	Partner Entity: Job Corps
Name & Title: Mac Rutland Council Member	Name & Title: Bill Brasington Director	Name & Title: Christopher Green, Business Community Liaison/Evening Coordinator
Mailing Address: PO Box 957 Rock Hill, SC 29731	Mailing Address: 145 N. Church St. #82 Spartanburg, SC 29306	Mailing Address: Bamberg Job Corps Center PO Box 967 19 Job Corps Avenue Bamberg SC 29003
Phone: 864-345-2452	Phone: (864) 562-4104	Phone: 803-245-6323
Email: Scidci@comporium.net	Email: bbrasington@adult-learning.org	Email: green.christopher@jobcorps.org

Partner Entity: Goodwill Industries of Upstate/Midlands SC	Partner Entity: Department of Social Services	Partner Entity: Telamon Corporation
Name & Title: Mike Daniels, Manager, SCSEP Programs	Name & Title: Tammy James, Division Director	Name & Title: Debra Young, Program Coordinator
Mailing Address: 2744 Decker Blvd. Columbia, SC 29206	Mailing Address: PO Box 1520 Columbia, SC 29202	Mailing Address: 2000 Park Street - Suite 103 Columbia, SC 29201
Phone: 803-448-2581	Phone: 803-898-1097	Phone: (803) 678-4589
Email: mdaniels@goodwillsc.org	Email: tamara.james@dss.sc.gov	Email: dyoung@telamon.org

Authority and Signatures

The individuals signing have the authority to commit their respective organizations to the terms of this MOU and do so by signature below. Electronic signatures are authorized and strongly encouraged to ensure timely execution of the MOU. The following individual signature pages reflect the entity who is the grant recipient, administrative entity, or organization responsible for administering the funds and carrying out the specified programs and activities in the local area.

Effective Date

Without regard to the date of signatures below, the Parties agree the effective date of this agreement is July 1, 2021.

Attachments

A: WIOA Required Services by Partner

B: SC Works Partners and Corresponding Status

C: Referral Process

D: SC Works Civility Policy

E: Shared Operating Budget

F: Confidentiality Agreement

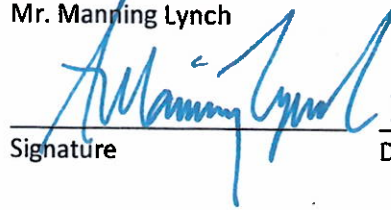
THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

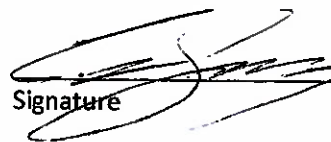
**MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

Chief Elected Officials:

Spartanburg County Council Chair
Mr. Manning Lynch


Signature _____ Date 7-2-20

Cherokee County Council Chair
Mr. Timothy Spencer


Signature _____ Date 6-19-2020

Union County Council Chair
Mr. Frank Hart


Signature _____ Date 6/9/20

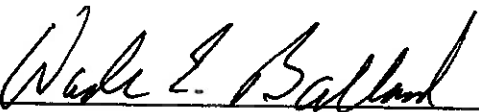
THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

**PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

The Upstate Workforce Board is the designated entity responsible for oversight of the local SC Works delivery system including developing this MOU with the SC Works partners, designating or certifying SC Works operators, strategic planning, and policy development.


Board Chair

Date: 6/26/2020

THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

PURSUANT TO THE

WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

Spartanburg County is designated local grant recipient responsible for administering the following title I WIOA programs:

- Adults
- Dislocated Workers
- Youth



B. Cole Alverson, County Administrator

Date: 6.29.20

THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

**MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

ResCare Workforce Services is designated as the One-Stop Operator for the Upstate Workforce Area.



Authorized Official

Date: 6/3/2020

THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

**MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

USC Upstate ACHIEVE Program is one of two designated local grant recipients responsible for administering the following title I WIOA program:

➤ Youth

Signatory Official

Date: 6/8/20

Program Director

Date: 6/9/2020

CM
6-3-20

THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

Spartanburg County Adult Education is one of two designated Adult Education and Family Literacy Act Programs providing Adult Education services to residents in Spartanburg County.

Grim C. Black

Signatory Official

Date: 5/15/2020


THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

**PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

Adult Learning Center is one of two designated Adult Education and Family Literacy Act Programs providing Adult Education services to residents in Spartanburg County.



Signatory Official

Date: 6-1-22

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING PURSUANT TO THE WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

The South Carolina Department of Employment and Workforce is the sole entity and designated State agency responsible for administering the funds of the following:

- Employment services authorized under the Wagner-Peyser Act (29 U.S.C. 49 *et seq.*);
- Trade Adjustment Assistance activities authorized under chapter 2 of title II of the Trade Act of 1974 (19 U.S.C. 2271 *et seq.*);
- Jobs for Veterans State Grants programs authorized under chapter 41 of title 38, U.S.C.;
- Programs authorized under State unemployment compensation laws (in accordance with applicable Federal law)
- Migrant and Seasonal Farmworkers (MSFW) programs



G. Daniel Ellzey, Executive Director

Date: 6/26/2020



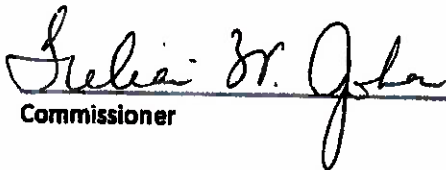
THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

**PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

The South Carolina Vocational Rehabilitation Department is a designated agency specified under sec. 101(a) (2) of the Rehabilitation Act that is primarily concerned with vocational rehabilitation, or vocational and other rehabilitation, of individuals with disabilities in the State and is responsible for administering or supervising policy for the Vocational Rehabilitation program, authorized under title I of the Rehabilitation Act, with the exception of Vocational Rehabilitation programs for individuals who are blind which are administered by the South Carolina Commission for the Blind.


Commissioner

Date: 6/8/2020

"APPROVED AS TO FORM"


Jeanette J. Lisowski
SCVRD Legal Counsel

THE UPSTATE WORKFORCE AREA
SC WORKS SYSTEM
MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

The South Carolina Commission for the Blind is a designated agency specified under the Rehabilitation Act of 1973 that is primarily concerned with providing quality individualized vocational rehabilitation services, independent living services and prevention-of-blindness services to blind and visually impaired consumers leading to competitive employment and social and economic independence.

See email (next page)
Commissioner

Date: 6/29/2020

Dana Wood

From: Dana Wood
Sent: Monday, June 29, 2020 12:30 PM
To: Wasif, Zunaira
Subject: RE: [External] MOU/IFA signature missing- Upstate

Thank you.

From: Wasif, Zunaira [mailto:Zunaira.Wasif@sccb.sc.gov]
Sent: Monday, June 29, 2020 12:28 PM
To: Dana Wood <wood@upstateworkforceboard.org>
Subject: RE: [External] MOU/IFA signature missing- Upstate

Hi Dana,
Please accept this email as my signature. I believe you stated this was ok previously as we are working from home due to the COVID situation.
Thanks

From: Dana Wood <wood@upstateworkforceboard.org>
Sent: Monday, June 29, 2020 11:52 AM
To: Marshall, Karma <Karma.Marshall@sccb.sc.gov>; Wasif, Zunaira <Zunaira.Wasif@sccb.sc.gov>
Subject: RE: [External] MOU/IFA signature missing- Upstate
Importance: High

Thank you!

From: Marshall, Karma [mailto:Karma.Marshall@sccb.sc.gov]
Sent: Monday, June 29, 2020 11:51 AM
To: Dana Wood <wood@upstateworkforceboard.org>; Wasif, Zunaira <Zunaira.Wasif@sccb.sc.gov>
Subject: FW: [External] MOU/IFA signature missing- Upstate
Importance: High

Hi Dana

I've pulled in our Director, Zunaira Wasif. She would be tasked with approval and signatures. She is included on copy in your prior e-mails and is our Agency's point of contact for MOU/IFA.

Thank you.

Karma Marshall, MRC, CRC, GCDF
Region II Director/Transition Coordinator
The South Carolina Commission for the Blind
1430 Confederate Ave
Columbia, SC 29201
Office 803-898-3552
Agency Cell 803-722-9124
Karma.marshall@sccb.sc.gov

THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

**PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

Spartanburg Community College is the designated Post-Secondary Education Programs (Perkins) providing post-secondary education services in the Upstate workforce area.



Signatory Official

Date: 6/2/20


THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

**PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

The South Carolina Indian Development Council (SCIDC) is the designated Native American Programs in South Carolina. SCIDC assists in betterment of living conditions and alleviate poverty among native Americans in South Carolina and strive to provide training and education to enhance employability.



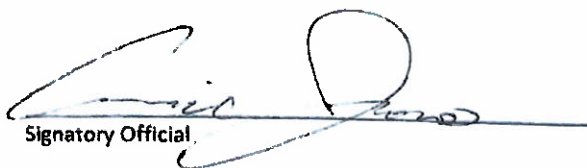
Signatory Official

Date: 6-6-2020

Revised Square Footage Methodology MOUT Template

THE UPSTATE WORKFORCE AREA
SC WORKS SYSTEM
MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

Job Corps Bamberg is the designated Job Corps Program in South Carolina. Job Corps is a no-cost education and career technical training program administered by the U.S. Department of Labor that helps young people ages 16 to 24 improve the quality of their lives through career technical and academic training.


Signatory Official

Date: 6/29/20

THE UPSTATE WORKFORCE AREA
SC WORKS SYSTEM
MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)

Telamon Corporation is a private, nonprofit organization which seeks to improve the lives of those in need. The mission is to provide educational services that lead to better jobs, better lives, and better communities.

lost finding
Signatory Official


Date: _____

THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

**MEMORANDUM OF UNDERSTANDING
PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

Goodwill of the Upstate/Midlands is the designated grant recipient for the Senior Community Service Employment Programs (SCSEP). SCSEP provides older workers access to job skills training.



Signatory Official

Date: 4/2/2020

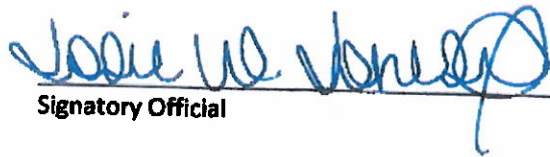
THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

**PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

Department of Social Services (DSS) is the designated grant recipient for Temporary Assistance for Needy Families (TANF) and Supplemental Nutrition Assistance Program (SNAP).



Signatory Official

Date: 5/20/2020

THE UPSTATE WORKFORCE AREA

SC WORKS SYSTEM

MEMORANDUM OF UNDERSTANDING

**PURSUANT TO THE
WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA)**

Goodwill Industries of the Upstate and Midlands is the designated grant recipient for Second Chance Act. Goodwill will be providing re-entry services in specific census tracks in Spartanburg County.

Michelle Nealey
Signatory Official

Date: June 5, 2020

MOU Attachment A: WIOA REQUIRED SERVICES

REQUIRED PARTNERS	Eligibility Deters.	Outreach & Orientation	Skills Assessments	Labor Exchange	Partner Referrals	Provision of LMI	Provision of Performance Information	Supportive Services	UI Filing	Financial Aid Assistance	Individual Career Services	Access to Training Services	Business Services
Adult, DW, and Youth	X	X	X		X	X	X	X		X	X	X	X
Adult Education/Family Literacy		X	X		X					X	X	X	
Wagner-Peyser		X	X	X	X	X					X		X
Rehab. Programs for Indiv. w/Disabilities		X	X		X	X		X		X	X	X	X
Post-Sec. Career & Tech. Ed. (Perkins)		X	X		X					X	X	X	
Native American Programs		X	X		X					X	X	X	
Job Corps		X			X			X					
Veterans Employment and Training		X			X	X		X		X	X	X	
Migrant and Seasonal Farmworker		X			X			X			X	X	X
Senior Community Svc. Employment		X	X		X	X					X	X	
Trade Adjustment Assistance		X	X		X	X		X		X	X	X	X
Unemployment Compensation		X			X	X			X				
YouthBuild (none in our area)									X				X
TANF													
Second Chance Act- Goodwill/GoodStart		X	X		X	X		X		X	X	X	

Eligibility Determinations: Determination if an individual is eligible for WIOA Adult, DW, or Youth programs.

Outreach & Orientation: Information on and access to services in the SC Works system.

Skills Assessments: Initial assessment of skill levels including literacy, numeracy, English language proficiency, and aptitudes and abilities (including skills gaps).

Labor Exchange: Job search and placement assistance, career counseling, and non-traditional employment information.

Partner Referrals: Referrals to and coordination with programs and services within the SC Works system and other workforce programs.

Provision of LMI: Local, regional, and national labor market statistics including: job vacancy listings, skills needed to obtain those jobs, in-demand occupations and earnings, and advancement opportunities available.

Provision of Performance Information: Partner specific data on how local areas are performing on accountability measures relating to the area's overall SC Works system.

Supportive Services: Information relating to the availability of supportive services, such as child care and transportation, and referrals to supportive service programs, as needed.

Unemployment Insurance Filing: Information and assistance regarding filing claims for unemployment compensation.

Financial Aid Assistance: Assistance in establishing eligibility for financial aid programs not provided under WIOA.

Individualized Career Services: Individualized services provided to eligible customers, such as counseling and career planning, to help the customer obtain or retain employment.

Access to Training Services: Access to training services such as On-the-Job training, entrepreneurial, adult education and literacy, and customized training.

Business Services: Employer services, such as job fairs, recruitment assistance, and incumbent worker training, are made available to local employers.

MOU Attachment B: UPSTATE SC WORKS PARTNER LIST

SC Works Center Spartanburg
220 East Kennedy Street
Spartanburg, SC 29302

SC Works Center Cherokee
111-C Tiffany Park Circle
Gaffney, SC 29341

SC Works Center Union
103 W. Main Street
Union, SC 29379

SC Works Partner	Location	Required or Optional	Representing
ResCare	Spartanburg, Cherokee, Union	Required	Adult/Dislocated Worker (WIOA)
Achieve	Spartanburg, Cherokee, Union	Required	Youth (WIOA)
DSS	Spartanburg, Cherokee, Union	Required	SNAP and TANF
Spartanburg County Adult Education	Spartanburg	Required	Adult Education/Family Literacy
Adult Learning Center	Spartanburg	Required	Adult Education/ Family Literacy
South Carolina Vocational Rehabilitation	Spartanburg	Required	Rehabilitation Services
South Carolina Commission for the Blind	Spartanburg	Required	Rehabilitation Services
South Carolina Department of Employment and Workforce	Spartanburg, Cherokee, Union	Required	WP, TAA, MSFW, Veterans, UI
South Carolina Indian Development Council	Spartanburg, Cherokee, Union	Required	Native American Programs
Goodwill Industries of Upstate/Midlands SC	Spartanburg	Required	Senior Community Service Employment and 2 nd Chance Act
Spartanburg Community College	Spartanburg	Required	Post-Secondary Education
Upstate Fatherhood Coalition	Spartanburg, Cherokee, Union	Optional	Support for fathers
Telamon	Spartanburg	Optional	Education services

MOU ATTACHMENT C

CROSS REFERRAL AGREEMENT

1. The parties agree that each partner shall receive referrals from and make referrals to the SC Works system in accordance with this Cross Referral Agreement.

- (a) Referral Definition

A referral is defined as a good faith effort by each local SC Works Partner to direct customers to the right service at the right time.

Referrals are made in SC Works Online Services (SCWOS), or if the partner does not have a SCWOS staff account, the Partner Referral Form (Attachments C-1).

Referrals between partners will be counted when a Referral Form is received by any one partner. It will be incumbent on each partner to follow-up with referrals received from other partners, to facilitate each partner's individual intake process.

2. Each partner will use the attached referral form or SCWOS Referral in referring individuals for services they are not able to provide. This agreement will be updated to include any necessary performance standards, tracking requirements, etc. as WIOA implementation progresses.
3. The parties agree to make discussion of the referral process (for review and enhancement) a permanent agenda item at all regularly scheduled partner meetings, to include:
 - ◇ Provide feedback on the success of cross-referral arrangements;
 - ◇ Cross-train their respective staffs;
 - ◇ Consider co-enrollment options and practices;
 - ◇ Consider the effect of cross-referrals on mutual performance expectations; and
 - ◇ Constantly improve the joint delivery of services to customers.

MOU ATTACHMENT C-1

SC WORKS

americanjobcenter

Multi- Agency Referral Form

(Partner Agency completes: send with client to referral agency and send a copy to referral agency.)

Date: _____

Client Name: _____
Last First MI

Last 4 of Client's SS# _____ Client's Phone: _____

Client's Email _____ Deadline for Referral _____

Referred by: _____ Phone: _____
(Agency/Name)

Email: _____

Agency Referred to:

AARP/SCSEP _____
Adult Education _____
Piedmont Community Action _____
Department of Social Services (DSS) _____
Job Corps _____
SC Commission for the Blind _____
SC Works _____
Veterans _____
Spartanburg Community College _____
Spartanburg Housing Authority HUD, YouthBuild _____
United Way _____
Upstate Fatherhood Coalition _____
Achieve (Youth) _____
YouthStop (Youth) _____
USC Upstate _____
Indian Development Council _____
Vocational Rehabilitation _____
Spartanburg Alcohol and Drug Abuse Commission _____
Other _____

Comments

Accepted _____

Not Accepted Reason _____

Functional Limitations

Mental Health _____
Dependency _____
Background _____
Accommodation _____
Learning Disability _____
Visual Impairment _____
Orthopedic _____
Other _____
(anything that interferes with your ability to work)

PROVIDER PLEASE NOTIFY REFERRAL AGENCY VIA EMAIL OF THE FOLLOWING:

Client failed to:
Report to Provider on _____
Report to job interview on _____
Report to an appointment on _____
Accept an offer of employment on _____
Refused referral to a job on _____
Reason _____

Client entered employment :
Employer _____
Job Title _____
Wage _____
No. Hours/Week: _____
Start Date _____
Comments _____

I hereby give permission for the use or disclosure of the above information to be shared among referral partner agencies. (Client's Signature) _____ Date _____

Client has completed services offered by this provider as of (date) _____

Service Provider's Signature _____ Date _____

MOU ATTACHMENT D

SC Works Civility Policy

Regardless of role or position, all staff within the SC Works system is expected to behave in a manner that maintains a civil workplace environment, free of harassment and intimidation. Management bears a responsibility to ensure that respectful behaviors are exhibited at all times and to address those which are not. Indeed, management should exemplify the behavior expected of all staff in maintaining a positive and productive work culture.

Respectful workplace behaviors are those that promote positivity and professionalism including, but not limited to:

- Using respectful and courteous language in all interactions;
- Questioning an individual's position on an issue politely and seeking to understand his/her position;
- Giving an individual direct, non-personal feedback and where appropriate, in a private setting;
- Not displaying a negative attitude and understanding how one's attitude can affect the work environment;
- Approaching conflict with maturity and a true desire for resolution rather than an opportunity to disagree;
- Respecting the chain of command and raising concerns to management at the appropriate time/place and with the appropriate tone; and
- Using discretion when communicating about issues that may be considered to be personal.

Inappropriate or unacceptable workplace behaviors are statements or acts that may negatively impact the work environment including, but not limited to:

- Using profane, abusive, vulgar, or harassing language;
- Berating or unnecessarily criticizing people in public;
- Gossiping;
- Deliberately embarrassing people;
- Using e-mail or text messages as a shield for rudeness or to further any other inappropriate or unacceptable workplace behaviors; and
- Addressing people in an unprofessional manner or tone.

All SC Works system staff and management have a responsibility to act in good faith towards maintaining a culture of inclusion, dignity, and understanding for all stakeholders in the workforce system. Disputes should be addressed using approaches that facilitate clear communication and respectful interactions that lead to mutually acceptable solutions. For disputes that cannot be resolved informally, the following mediation/resolution process shall be followed.

1. Should informal efforts fail, the authorized signatory official of the WIOA local grant recipient, or designee, and the executive director(s) of the partner(s), or designee(s), shall meet to mediate and resolve the situation.
2. Should these efforts fail, the situation shall be referred to the chair of the Local Workforce Development Board who shall designate an ad hoc committee to mediate with the parties involved to resolve the situation.
3. Should local efforts fail, and/or situations reoccur, either party may send a written request to the State Workforce Development Board (SWDB) regarding mediation.

Revised Square Footage Methodology MOU Template

4. The Chair will designate the Executive Committee or an ad hoc committee of at least five SWDB members to mediate with the parties involved and attempt to resolve the dispute.
5. The SWDB will hear the dispute and provide a recommendation within 60 days.
6. The parties will be notified in writing of the SWDB recommendation within 20 days.

Revised Square Footage Methodology MOU Template

Insert MOU Attachment E (Shared Operating Budget)

Upstate PY2020 ESIMATED IFA Cost

Grand Total Cost by Program

WIOA	\$ 154,657.24
WP	\$ 70,225.18
TAA	\$ 992.91
MSFW	\$ 3,203.62
UI	\$ 21,202.20
VET	\$ 13,943.47
SNAP	\$ 7,941.84
STARS	\$ 22,945.19
Achieve	\$ 40,802.36
Adult Education	\$ 5,048.13
Adult Learning Center	\$ 2,538.87
SCVRD	\$ 1,274.02
Goodwill	\$ 5,096.09
Rotating Partners	
Goodwill SCEP	\$ 544.54
Commission for the Blind	\$ 544.54
Job Corp	\$ 544.54
Total Costs	\$ 350,415.66

*SCC Contribution \$22,925.00 savings on Rent

SC Works Location 1 - Spartanburg, SC

Infrastructure Costs - Rent	SOLE SPACE SQ. FT.	% of Sole Space Sq. Ft.	COMMON SPACE SQ. FT.	Total Shared SQ. FT.	COST PER SQ. FT.	ANNUAL COST	% OF TIME SPACE Assigned	Cost per Square Foot would have been	Savings Provided by SCC on Rent per Partner
WIOA	2343.504	48.2625%	3978.877	6322.381	\$ 12.25	\$ 77,449.17	100%	\$ 14.00	\$ 11,064.17
WP	355.150	7.314%	602.985	958.135	\$ 12.25	\$ 11,737.16	100%	\$ 14.00	\$ 1,676.74
TAA	25.065	0.516%	42.556	67.621	\$ 12.25	\$ 828.36	100%	\$ 14.00	\$ 118.34
MSFW	25.065	0.516%	42.556	67.621	\$ 12.25	\$ 828.36	100%	\$ 14.00	\$ 118.34
UI	312.000	6.425%	529.724	841.724	\$ 12.25	\$ 10,311.12	100%	\$ 14.00	\$ 1,473.02
Vet	218.052	4.491%	370.216	588.268	\$ 12.25	\$ 7,206.28	100%	\$ 14.00	\$ 1,029.47
SNAP	167.000	3.439%	283.538	450.538	\$ 12.25	\$ 5,519.09	100%	\$ 14.00	\$ 788.44
TANF	356.000	7.332%	604.428	960.428	\$ 13.25	\$ 11,765.25	200%	\$ 15.00	\$ 1,680.75
Spartanburg Community College*	0.000	0.000%	0.000	0.000	\$ 12.25	\$ -	100%	\$ 14.00	\$ -
Achieve	792.836	16.328%	1346.103	2138.939	\$ 12.25	\$ 26,202.00	100%	\$ 14.00	\$ 3,743.14
Adult Education	126.000	2.595%	106.963	232.963	\$ 12.25	\$ 2,853.80	100%	\$ 14.00	\$ 407.69
Adult Learning Center	0.000	0.000%	106.963	106.963	\$ 12.25	\$ 1,310.30	100%	\$ 14.00	\$ 187.19
SCVRD	21.000	0.432%	35.654	56.654	\$ 12.25	\$ 694.02	100%	\$ 14.00	\$ 99.15
Goodwill Good Start	84.000	1.730%	142.618	226.618	\$ 12.25	\$ 2,776.07	100%	\$ 14.00	\$ 396.58
Rotating PT Partner(s)	30.078	0.619%	51.067	81.145	\$ 12.25	\$ 994.03	100%	\$ 14.00	\$ 142.00
Total	4855.750	100.000%	8244.250	13100.000	\$ 12.25	\$ 160,475.00		\$	\$ 22,925.00

Infrastructure Costs - Other	% of Total	Resource Room Supplies \$4,500.00	Phones \$6,000.00	Copier/Printer \$2,300.00	Shared Service \$192.00	Computer Maintenance \$2,000.00	PPE/Disinfecting Supplies \$15,285.00	Security System Maintenance \$1,600	Total
WIOA	48.2625%	\$ 2,171.81	\$ 2,895.75	\$ 1,110.04	\$ 92.66	\$ 965.25	\$ 7,376.92	\$ 772.20	\$ 15,394.62
WP	7.3140%	\$ 329.13	\$ 438.84	\$ 168.22	\$ 14.04	\$ 146.28	\$ 1,117.95	\$ 117.02	\$ 2,331.49
TAA	0.5162%	\$ 23.23	\$ 30.97	\$ 11.87	\$ 0.99	\$ 10.32	\$ 78.90	\$ 8.26	\$ 164.55
MSFW	0.5162%	\$ 23.23	\$ 30.97	\$ 11.87	\$ 0.99	\$ 10.32	\$ 78.90	\$ 8.26	\$ 164.55
UI	6.4254%	\$ 289.14	\$ 385.52	\$ 147.78	\$ 12.34	\$ 128.51	\$ 982.12	\$ 102.81	\$ 2,048.22
Vet	4.4906%	\$ 202.08	\$ 269.44	\$ 103.28	\$ 8.62	\$ 89.81	\$ 686.39	\$ 71.85	\$ 1,431.47
SNAP	3.4392%	\$ 154.76	\$ 206.35	\$ 79.10	\$ 6.60	\$ 68.78	\$ 525.69	\$ 55.03	\$ 1,096.32
TANF	7.3315%	\$ 329.92	\$ 439.89	\$ 168.62	\$ 14.08	\$ 146.63	\$ 1,120.62	\$ 117.30	\$ 2,337.07
Spartanburg Community College*	0.0000%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Achieve	16.3278%	\$ 734.75	\$ 979.67	\$ 375.54	\$ 31.35	\$ 326.56	\$ 2,495.70	\$ 261.24	\$ 5,204.81
Adult Education	2.5949%	\$ 58.38	\$ 155.69	\$ 29.84	\$ 2.49	\$ 25.95	\$ 198.31	\$ 20.76	\$ 491.43
Adult Learning Center	0.0000%	\$ 58.38	\$ -	\$ 29.84	\$ 2.49	\$ 25.95	\$ 198.31	\$ 20.76	\$ 335.74
SCVRD	0.4325%	\$ 19.46	\$ 25.95	\$ 9.95	\$ 0.83	\$ 8.65	\$ 66.10	\$ 6.92	\$ 137.86
Goodwill Good Start	1.7299%	\$ 77.85	\$ 103.79	\$ 39.79	\$ 3.32	\$ 34.60	\$ 264.42	\$ 27.68	\$ 551.44
Rotating PT Partner(s)	0.6194%	\$ 27.87	\$ 37.17	\$ 14.25	\$ 1.19	\$ 12.39	\$ 94.68	\$ 9.91	\$ 197.46
Total Costs	100.00%	\$4,500.00	\$6,000.00	\$2,300.00	\$192.00	\$2,000.00	\$15,285.00	\$1,600.00	\$ 31,877.00

Rotating PT Partners Rent	30	51	81	\$12.25	\$ 994.03	% of time Used
Commission for the Blind				\$	\$ 331.34	33.3333%
Goodwill SCSEP				\$	\$ 331.34	33.3333%
Job Corp				\$	\$ 331.34	33.3333%
Total				\$	\$ 994.03	100.00%

Rotating PT Partners - Other	0.6194%	\$	27.87	\$	37.17	\$	14.25	\$	1.19	\$	12.39	\$	94.68	\$	9.91	Total	% of time Used	
Commission for the Blind		\$	9.29	\$	12.39	\$	4.75	\$	0.40	\$	4.13	\$	31.56	\$	3.30	\$	65.82	33.3333%
Goodwill SCSEP		\$	9.29	\$	12.39	\$	4.75	\$	0.40	\$	4.13	\$	31.56	\$	3.30	\$	65.82	33.3333%
Job Corp		\$	9.29	\$	12.39	\$	4.75	\$	0.40	\$	4.13	\$	31.56	\$	3.30	\$	65.82	33.3333%
Total		\$	27.87	\$	37.17	\$	14.25	\$	1.19	\$	12.39	\$	94.68	\$	9.91	\$	197.46	100.00%

Front Desk Position Shared by FTE Percentages**	FTE Percentages	Budgeted Salary/Fringe \$39,980.30
WIOA	25.18%	\$ 10,067.40
WP	23.15%	\$ 9,257.38
TAA	0.00%	\$ -
MSFW	2.89%	\$ 1,157.17
UI	11.58%	\$ 4,628.69
Vet	6.95%	\$ 2,777.21
SNAP	1.74%	\$ 694.30
TANF	11.58%	\$ 4,628.69
Spartanburg Community College*	0.00%	\$ -
Achieve	12.30%	\$ 4,917.98
Adult Education	0.79%	\$ 317.07
Adult Learning Center	0.36%	\$ 145.80
SCVRD	0.58%	\$ 231.43
Goodwill	2.32%	\$ 925.74
Rotating PT Partner(s)	0.58%	\$ 231.43
	100.00%	\$ 39,980.30

Security Guard Shared by FTE Percentages**	FTE Percentages	Annual Costs for Security Guard \$36,400.00
WIOA	25.18%	\$ 9,165.85
WP	23.15%	\$ 8,428.36
TAA	0.00%	\$ -
MSFW	2.89%	\$ 1,053.55
UI	11.58%	\$ 4,214.18
Vet	6.95%	\$ 2,528.51
SNAP	1.74%	\$ 632.13
TANF	11.58%	\$ 4,214.18
Spartanburg Community College*	0.00%	\$ -
Achieve	12.30%	\$ 4,477.57
Adult Education	0.79%	\$ 288.67
Adult Learning Center	0.36%	\$ 132.75
SCVRD	0.58%	\$ 210.71
Goodwill	2.32%	\$ 842.84
Rotating PT Partner(s)	0.58%	\$ 210.71
	100.00%	\$ 36,400.00

Infrastructure Costs	Total
WIOA	\$ 112,067.04
WP	\$ 31,754.39
TAA	\$ 992.91
MSFW	\$ 3,203.62
UI	\$ 21,202.20
Vet	\$ 13,943.47
SNAP	\$ 7,941.84
TANF	\$ 22,945.19
Spartanburg Community College*	\$ -
Achieve	\$ 40,802.35
Adult Education	\$ 3,950.97
Adult Learning Center	\$ 1,924.59
SCVRD	\$ 1,274.02
Goodwill	\$ 5,096.09
Rotating PT Partner(s)	\$ 1,633.63
Total	\$ 268,732.30

Rotating PT Partners	0.6194%	Total	% of time Used
Commission for the Blind		\$ 544.54	33.3333%
Goodwill SCSEP		\$ 544.54	33.3333%
Job Corp		\$ 544.54	33.3333%
Total		\$ 1,633.63	100.00%

Partners' proportionate share percentage

*SCC Contribution is savings on rent costs.

**Shared by FTEs

Update - Cherokee
Shared Operating Budget for PY2020
July 1, 2020 - June 30, 2021
SF Cost Allocation Methodology

SC Works Location 2 - Gaffney, SC

Infrastructure Costs - Rent	SOLE SPACE SQ. FT.	% of Sole Space Sq. Ft.	COMMON SPACE SQ. FT.	Total Shared SQ. FT.	COST PER SQ. FT.	ANNUAL COST	% OF TIME SPACE Assigned
WIOA	74,000	50.00%	469,000	543,000	\$11.03	\$6,110.00	100%
WP	74,000	50.00%	469,000	543,000	\$11.03	\$6,110.00	100%
Total	148	100.00%	938	1,086		\$12,220.00	

Infrastructure Costs - Other	% of Total	Resource Room Supplies \$1,400.00	Phones \$2,500.00	Internet Access \$1,200.00	Copier/Printer \$2,000.00	Utilities \$2,800.00	Janitorial/ Maintenance \$3,800.00	Computer Maintenance \$960.00	PPE/Disinfecting Supplies \$3,000.00	Security System Maintenance \$400.00	Total
WIOA	50.00%	\$700.00	\$1,250.00	\$600.00	\$1,000.00	\$1,400.00	\$1,900.00	\$480.00	\$1,500.00	\$200.00	\$9,030.00
WP	50.00%	\$700.00	\$1,250.00	\$600.00	\$1,000.00	\$1,400.00	\$1,900.00	\$480.00	\$1,500.00	\$200.00	\$9,030.00
Total Costs		\$1,400.00	\$2,500.00	\$1,200.00	\$2,000.00	\$2,800.00	\$3,800.00	\$960.00	\$3,000.00	\$400.00	\$18,060.00

Infrastructure Costs	Total	Security Guard Shared by FTE Percentages**	FTE Percentages	Annual Costs for Security Guard
WIOA	\$22,332.06	WIOA	35.29%	\$ 7,192.06
WP	\$28,325.44	WP	64.71%	\$ 13,185.44

Total \$50,657.50

100.00% \$ 20,377.50

Partners' proportionate share percentage

Upstate - Union
 Shared Operating Budget for PY2020
 July 1, 2020 - June 30, 2021
 SF Cost Allocation Methodology

SC Works Location 3 - Union, SC

Infrastructure Costs - Rent	SOLE SPACE SQ. FT.	% of Sole Space Sq. Ft.	COMMON SPACE SQ. FT.	Total Shared SQ. FT.	COST PER SQ. FT.	ANNUAL COST	% OF TIME SPACE Assigned
WIOA	205.000	66.56%	2227.897	2432.897	\$1.22	\$2,959.19	100%
WP	103.000	33.44%	1119.383	1222.383	\$1.22	\$1,486.81	100%
Total	308.000	100.00%	3347.280	3655.280		\$4,446.00	

Infrastructure Costs - Rent	% of Total	Supplies \$1,500.00	Phones \$360.00	Shred Services \$220.00	PPE/Disinfecting Supplies \$3,300.00	Computer Maintenance \$200.00	Total
WIOA (Library Location)	66.5584%	\$998.38	\$239.61	\$146.43	\$2,196.43	\$133.12	\$3,713.96
WP (Library Location)	33.4416%	\$501.62	\$120.39	\$73.57	\$1,103.57	\$66.88	\$1,866.04
Total Costs		\$1,500.00	\$360.00	\$220.00	\$3,300.00	\$200.00	\$5,580.00

Infrastructure Costs	Total	Security Guard Shared by FTE Percentages**	FTE Percentages	Annual Costs for Security Guard
WIOA	\$20,258.15	WIOA	66.67%	\$ 13,585.00
WP	\$10,145.35	WP	33.33%	\$ 6,792.50
Total	\$30,403.50		100.00%	\$ 20,377.50

Partners' proportionate share percentage

UPSTATE**Shared Operating Budget for PY2020****July 1, 2020 - June 30, 2021****SF Cost Allocation Methodology**

Infrastructure Costs	Spartanburg	Cherokee	Union	Totals
Rent	\$ 160,475.00	\$12,220.00	\$4,446.00	\$177,141.00
Security System**	\$1,600.00	\$400.00	\$0.00	\$2,000.00
Utilities**	\$0.00	\$2,800.00	\$0.00	\$2,800.00
Janitorial**/Maintenance**/Shred	\$192.00	\$3,800.00	\$220.00	\$4,212.00
Landscaping**	\$0.00	\$0.00	\$0.00	\$0.00
General Repair**	\$0.00	\$0.00	\$0.00	\$0.00
Pest Control**	\$0.00	\$0.00	\$0.00	\$0.00
Depreciation (if applicable)	\$0.00	\$0.00	\$0.00	\$0.00
Telephone (if applicable)	\$6,000.00	\$2,500.00	\$360.00	\$8,860.00
Public Access PC Costs & Internet**	\$2,000.00	\$2,160.00	\$200.00	\$4,360.00
Equipment Maintenance/Rental	\$2,300.00	\$2,000.00	\$0.00	\$4,300.00
Common area supplies/PPE/Disinfectant	\$19,785.00	\$4,400.00	\$4,800.00	\$28,985.00
Front Desk Position	\$ 39,980.30	\$0.00	\$0.00	\$39,980.30
Security Guard	\$ 36,400.00	\$ 20,377.50	\$ 20,377.50	\$77,155.00
Total Infrastructure Costs	\$ 268,732.30	\$ 50,657.50	\$ 30,403.50	\$ 349,793.30

Square Footage

Cost per Square Foot	\$ 12.25	\$ 11.25	\$ 1.22	\$ 9.93
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Additional Shared Services Costs

List Allowable Cost Item Agreed To	-
List Allowable Cost Item Agreed To	-
List Allowable Cost Item Agreed To	-
Total Additional Costs	\$ -

Total Budget	\$ 349,793.30
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*Quarterly costs from previous program year were annualized to project a baseline budget.

**Denotes infrastructure items included in the rent for the Spartanburg Comprehensive Center

UPSTATE

Shared Operating Budget for PY2020

July 1, 2020 - June 30, 2021

\$F Cost Allocation Methodology

SC Works Total Locations

Infrastructure Costs	SOLE SPACE SQ. FT.	% of Sole Space Sq. Ft.	COMMON SPACE SQ. FT.	Total Shared SQ. FT.	COST PER SQ. FT.	ANNUAL COST	% OF TIME SPACE Assigned
WIOA	2623	49.37%	6,676	9,298.279	\$ 9.30	\$ 86,518.36	100%
WP	532	10.02%	2,191	2,723.518	\$ 7.10	\$ 19,333.97	100%
TAA	25	0.47%	43	68	\$ 12.25	\$ 828.36	100%
MSFW	25	0.47%	43	68	\$ 12.25	\$ 828.36	100%
UI	312	5.87%	530	842	\$ 12.25	\$ 10,311.12	100%
Vet	218	4.11%	370	588	\$ 12.25	\$ 7,206.28	100%
SNAP	167	3.14%	284	451	\$ 12.25	\$ 5,519.09	100%
STARS	356	6.70%	604	960	\$ 12.25	\$ 11,765.25	100%
Achieve	793	14.93%	1,346	2,139	\$ 12.25	\$ 26,202.00	100%
Adult Education	126	2.37%	107	233	\$ 12.25	\$ 2,853.80	100%
Adult Learning Center	0	0.00%	107	107	\$ 12.25	\$ 1,310.30	100%
SCVRD	21	0.40%	36	57	\$ 12.25	\$ 694.02	100%
Goodwill	84	1.58%	143	227	\$ 12.25	\$ 2,776.07	100%
Rotating PT Partner(s)	30	0.57%	51	81	\$ 12.25	\$ 994.03	100%
Total	5312	100.00%	12,530	17,841	\$ 177,141.00		

Additional Shared Services Costs	% of Total	Resource Room Supplies	Phones	Internet Access	Copier/Printer	Utilities	Janitorial/ Maintenance	Computer Maintenance	PPE/Disinfecting Supplies	Security System Maintenance	Front Desk Position	Security Guards	Total Cost by Program
WIOA	49.37%	\$3,870.19	\$ 4,385.36	\$600.00	\$2,110.04	\$1,400.00	\$2,139.09	\$1,578.37	\$ 11,073.34	\$ 972.20	\$ 10,067.40	\$ 29,942.91	\$68,138.89
WP	10.02%	\$1,530.75	\$ 1,809.23	\$600.00	\$1,168.22	\$1,400.00	\$1,987.61	\$693.16	\$ 3,721.52	\$ 317.02	\$ 9,257.38	\$ 28,406.31	\$50,891.21
TAA	0.47%	\$23.23	\$30.97	\$0.00	\$11.87	\$0.00	\$0.99	\$10.32	\$ 78.90	\$ 8.26	\$ -	\$ -	\$164.55
MSFW	0.47%	\$23.23	\$30.97	\$0.00	\$11.87	\$0.00	\$0.99	\$10.32	\$ 78.90	\$ 8.26	\$ 1,157.17	\$ 1,053.55	\$2,375.26
UI	5.87%	\$289.14	\$385.52	\$0.00	\$147.78	\$0.00	\$12.34	\$128.51	\$98.12	\$ 102.81	\$ 4,628.69	\$ 4,214.18	\$10,891.09
VET	4.11%	\$202.08	\$269.44	\$0.00	\$103.28	\$0.00	\$8.62	\$89.81	\$66.39	\$ 71.85	\$ 2,777.21	\$ 2,528.51	\$6,737.19
SNAP	3.14%	\$154.76	\$206.35	\$0.00	\$79.10	\$0.00	\$6.60	\$68.78	\$52.69	\$ 55.03	\$ 694.30	\$ 632.13	\$2,422.75
STARS	6.70%	\$329.92	\$439.89	\$0.00	\$168.62	\$0.00	\$14.08	\$146.63	\$1,120.62	\$ 117.30	\$ 4,628.69	\$ 4,214.18	\$11,179.94
Achieve	14.93%	\$734.75	\$979.67	\$0.00	\$375.54	\$0.00	\$31.35	\$326.56	\$2,495.70	\$ 261.24	\$ 4,917.98	\$ 4,477.57	\$14,600.36
Adult Education	2.37%	\$58.38	\$155.69	\$0.00	\$29.84	\$0.00	\$2.49	\$25.95	\$198.31	\$ 20.76	\$ 317.07	\$ 288.67	\$1,097.16
Adult Learning Center	0.00%	\$58.38	\$0.00	\$0.00	\$29.84	\$0.00	\$2.49	\$25.95	\$198.31	\$ 20.76	\$ 145.80	\$ 132.75	\$614.29
SCVRD	0.40%	\$19.46	\$25.95	\$0.00	\$9.95	\$0.00	\$0.83	\$8.65	\$6.10	\$ 6.92	\$ 231.43	\$ 210.71	\$580.00
Goodwill	1.58%	\$77.85	\$103.79	\$0.00	\$39.79	\$0.00	\$3.32	\$34.60	\$264.42	\$ 27.68	\$ 925.74	\$ 842.84	\$2,320.02
Rotating Partners	0.57%	\$27.87	\$37.17	\$0.00	\$14.25	\$0.00	\$1.19	\$12.39	\$94.68	\$ 9.91	\$ 231.43	\$ 210.71	\$ 639.60
Total Costs	100.00%	\$7,400.00	\$8,860.00	\$1,200.00	\$4,300.00	\$2,800.00	\$4,212.00	\$3,160.00	\$21,585.00	\$2,000.00	\$39,980.30	\$77,155.00	\$172,652.30

Partners' proportionate share percentage

